

GTCR CASE STUDY

A MOVE TO MICROSOFT DYNAMICS GP HELPS GTCR IMPROVE REPORTING, INTERNAL CONTROLS, AND EXPENSE MANAGEMENT.

To improve financial management and reporting, GTCR's management team considered moving to an enterprise resource planning solution. Working with West Monroe Partners, the company selected and implemented Microsoft Dynamics GP—a move that has produced the benefits GTCR expected, and more.

GTCR.

GTCR manages more than \$8 billion in equity and mezzanine capital invested in a wide range of companies—primarily in high-growth industries, including business services and outsourcing, consumer products and services, healthcare, technology, and transaction processing.

PRODUCING BETTER INFORMATION, MORE EFFICIENTLY.

GTCR used QuickBooks to compile and report information for its eight independent portfolio companies—a process that increasingly required manual effort and growing administrative support to produce the information required by management and stakeholders. The company's management team recognized the need for:

- ◆ Stronger internal controls
- ◆ Timelier reporting
- ◆ More comprehensive financial information

GTCR decided to move from QuickBooks to an enterprise resource planning (ERP) system. For assistance, the company turned to West Monroe Partners. West Monroe Partners understood the company's business and operations from previous projects. In addition, it offered extensive experience aligning ERP solutions with strategy and key business processes.

CUSTOMIZING A SOLUTION TO SPECIFIC NEEDS.

West Monroe Partners conducted a thorough assessment of GTCR's financial operations and needs and then recommended Microsoft Dynamics GP—an ERP solution that fit well with the company's business requirements and would integrate effectively with its existing Microsoft operating environment.

West Monroe Partners, a Microsoft Gold Certified Partner, managed the implementation plan, incorporating not only Microsoft Dynamics GP configuration and installation, but also several related efforts that the project team identified during the course of its discovery work. These included:

- ◆ Improving expense reporting by implementing Concur's corporate travel and expense management solution and integrating with the Microsoft Dynamics GP and GTCR's AMEX card program
- ◆ Developing a custom internal billing system to invoice GTCR's portfolio companies for out-of-pocket expenses
- ◆ Utilizing a Microsoft Dynamics GP add-on feature that enables automated bank reconciliation to provide similar functionality with respect to corporate credit cards and airline travel program accounts

The project team also worked with GTCR to refine and document key internal processes and supporting policies. Finally, the team analyzed GTCR's information needs and developed Microsoft Dynamics GP-generated reports that address these needs—but without the manual effort previously required.

GAINING STRONGER INTERNAL CONTROLS, AND MORE.

With the support of West Monroe Partners, GTCR completed a complex implementation process in less than six months and is realizing important business benefits:

- ◆ Stronger internal controls over financial information
- ◆ Greater control over expenses, including the ability to negotiate more effectively with its vendors
- ◆ Increased precision in expense billing
- ◆ Faster and more efficient reporting
- ◆ Accounting reconciliation that takes half the time it did before the move to Microsoft Dynamics GP

West Monroe Partners is an international, full-service business and technology consulting firm focused on guiding organizations through projects that fundamentally transform their business. With the experience to create the most ambitious visions as well as the skills to implement the smallest details of our clients' most critical projects, West Monroe Partners is a proven provider of growth and efficiency to large enterprises, as well as more nimble middle-market organizations. Our more than 300 consulting professionals drive better business results by harnessing our collective experience across a range of industries, serving clients out of offices across the United States and Canada.